

**Which products are traded in your supply chain and how do they score on risk indicators?**

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# Outline presentation

- Why do we study products in supply chains?
- More detail is necessary – how did we obtain it
- Indicators associated with risks in the literature
- Examples of products from countries, products and countries that score on those indicators
- Conclusion

# Why are products in your supply chain relevant?

- Countries are dependant on each other, for food, energy, materials for the green transition and other essential products
- This became even clearer in the beginning of the pandemic, when several medical supplies were not traded and shortages occurred
- And also when Russia cut the gas supply to EU countries
- Recently, problems with goods transported via the Red Sea



# Questions, questions, questions...

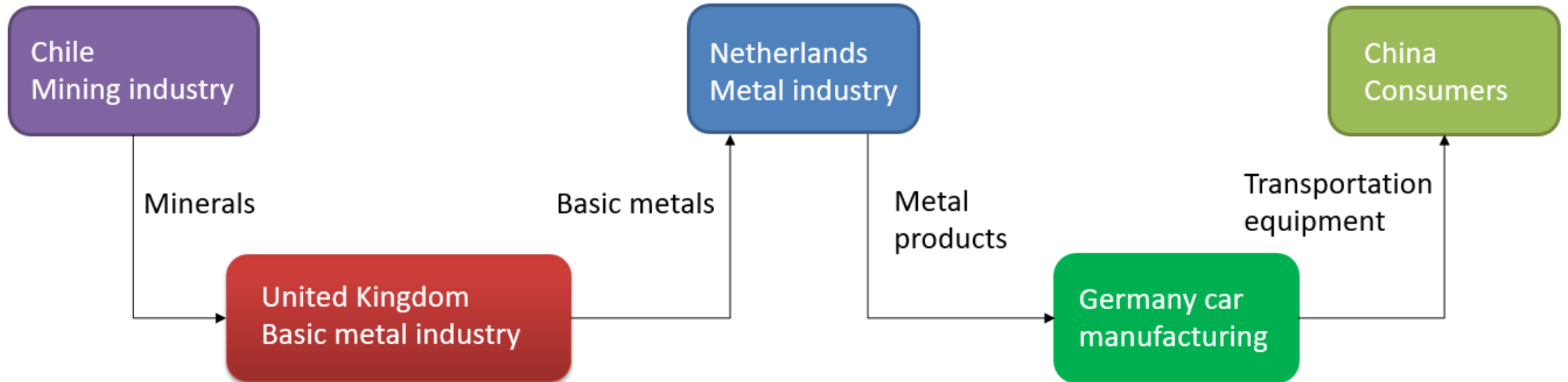
**Q1:** Where are possible risks? If there is a natural disaster, local strikes, geopolitical tensions in a country etc. How might your domestic industries be affected?

**Q2:** What products does that country produce in your supply chains for which domestic industries?

**Q3:** Can you get the goods elsewhere? Concentrated world market or not? Are there alternative suppliers in the EU?



# Before our project: no detailed information



See, e.g., [Kuzmenko & Čechura \(2023\)](#) how to derive the countries in the supply chain where production for you is located and in what industries.



# But policymakers need more!

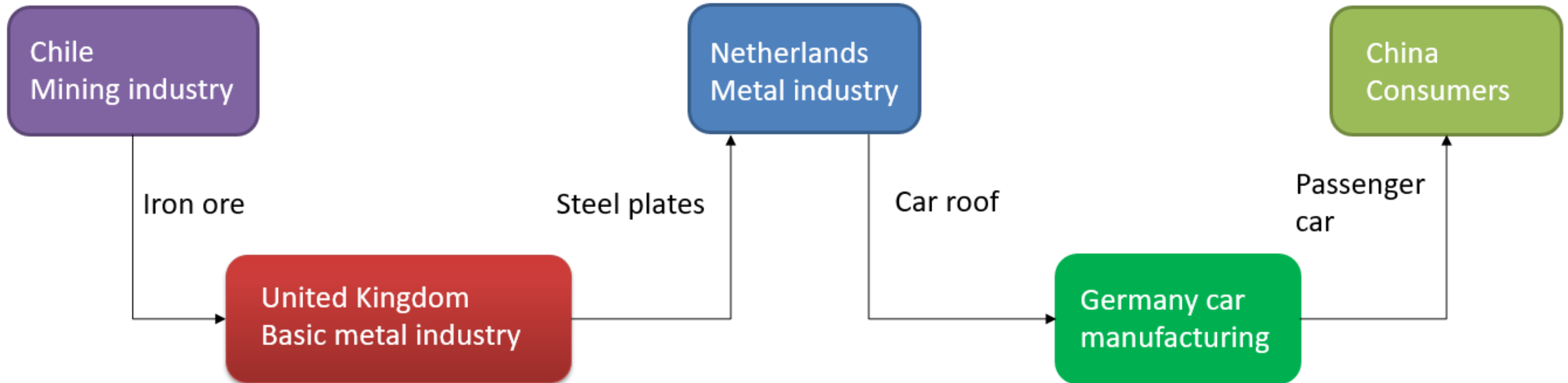
- Questions at **detailed product** by country level
- As **timely** as possible, not of a few years ago
- Possibly a **detailed specific national industry of interest**
- **Quality**, ensure tracking of real dependencies, no “ghosts”

**Not:** Netherlands uses a lot from Russian mining industry

**But:** Netherlands imports x of natural gas, y of crude oil, z of coal from Russia, a% is re-exported, b% is used by these industries, these are their customers at home and abroad



# After our project: detailed product information



**Detailed product information:** which product is traded where?

Also possible: more detailed industry information



# How did we obtain more detail & accuracy?

- **Capitalise on existing public data** by OECD, Eurostat/JRC, CEPII, such as AMNE, TiVA, FIGARO, BACI
- **Capitalise on non-public data at Statistics Netherlands**, e.g. a firm trades which product with which country, is it used for production or re-exports
- **Devise new methodology**



# Use Dutch non-public information (NPI)

- Policy makers point out the critical industries; we assigned the right firms to the industries. **(NPI)**
- Map Dutch part of supply chain of those industries. **(NPI)**
- Estimate how much imports of which products the Dutch supply chain needs.
- Correct for imports from a country that are not used for Dutch production but for transit trade **(NPI)**.
- Heterogeneity: industry A and industry B might import the same product, but from different countries **(NPI)**.

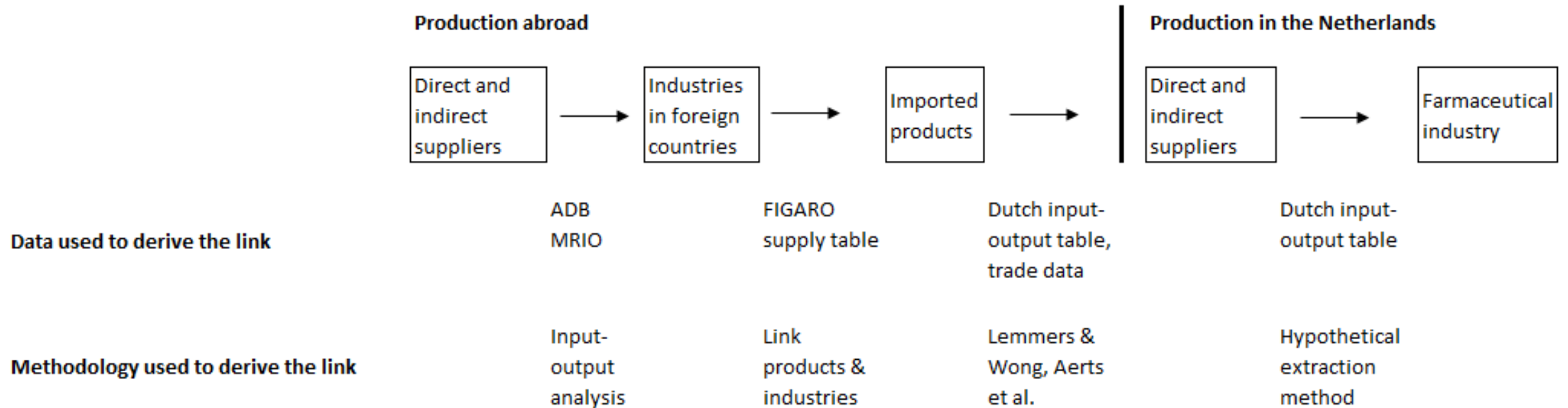


# The foreign part of the supply chain

- Link imports to exporting industries in countries; use input-output analysis to derive the foreign part of the supply chain.
- International data (FIGARO) provides rough product detail, e.g., metal products for shipyards and furniture industry
- Trade data shows traded products, e.g., screws and steel plates
- Use detailed Dutch information to link screws to furniture industry and steel plates to shipyards
- Result: product A from country B used by domestic industry C.
- Compile related indicators the literature associates with risk.
- This shows possible bottlenecks/chokepoints/vulnerabilities.



# Data and methods for deriving the supply chain



**Results from a study that considered supply chains of five Dutch industries: pharmaceuticals, energy, semi-conductor, defence, telecommunications**

# Indicators associated with risks in literature

Request of the ministry, following EC-study [Arjona et al., 2023](#):

1. **Import value** by country of import. Threshold value: 10.000 euros
2. **World market concentration**. Herfindahl-Hirschman index (HHI).
3. **Import diversification of the Netherlands**. HHI.
4. **Non-EU share in EU-imports**.  $\frac{\text{extra EU import value}}{\text{total EU import value}}$ . Threshold: 50%
5. **Substitution ratio EU**.  $\frac{\text{extra EU import value}^{EU}}{\text{total EU export value}^{EU}}$ . Threshold: 100%
6. **Centrality**. Weighted out-degree centrality.

A **product by country combination** somewhere in the supply chain is **flagged** if all their 6 corresponding indicators surpass the thresholds.

# Very detailed information

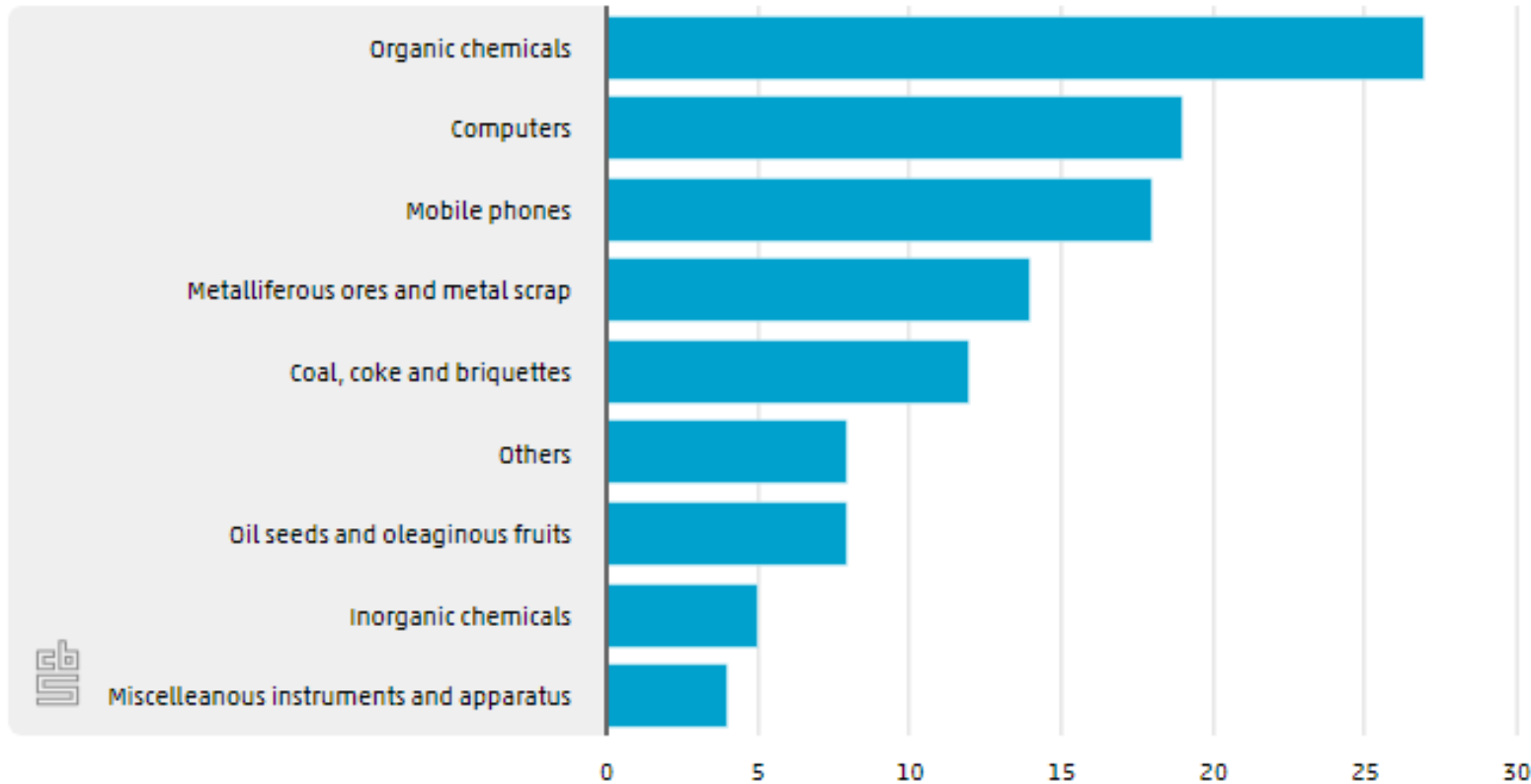
- Insulin and its salts from the USA (pharmaceuticals)
- Iron ore from Brazil and Australia (all 5 industries)
- Coal from Colombia (energy sector)
- Semi-conductor industry, defence, energy sector, telecommunication, each related to at least one of the goods manganese, magnets, magnesium from China

Product by country combination *somewhere* in supply chain



# What type of goods are the flagged products?

Flagged goods in the supply chain of the Dutch pharmaceutical industry, upstream trade, by country, 2019

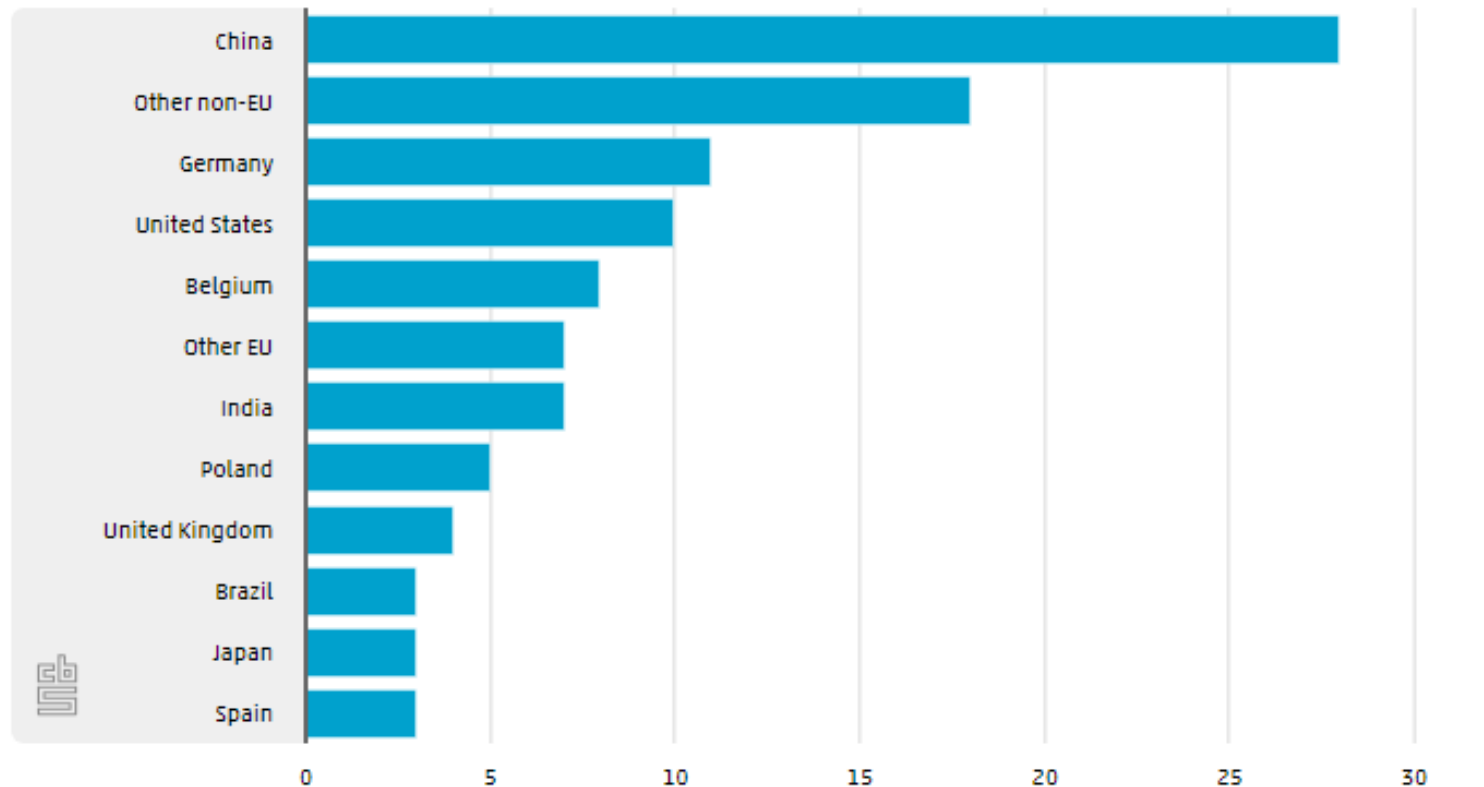


Source: Statistics Netherlands calculations based on Asian Development Bank, Eurostat/JRC, BACI



# Where are those flagged goods coming from?

Flagged goods used in Dutch imports in the supply chain of the Dutch pharmaceutical industry, by country, 2019



China, Germany and the United States dominate. Not surprising; these countries are among the most important import partners



# Conclusion

- We estimated imports, direct and via the supply chain, of 5 Dutch industries, by country by product.
- This can be connected to indicators that the literature associates with risks.
- Example: chloramphenicol (antibiotic)

**What is a problematic risk?** Policy makers have to decide.

**What happens if...** That is for other institutions (e.g., CPB, TNO, OECD) to derive; they can use our methods and data.



# Questions, remarks, comments?

Share them for the Q&A later on! Alternatively,

[o.lemmers@cbs.nl](mailto:o.lemmers@cbs.nl)

**In Dutch:**

[Report](#), methodological details and detailed tables [here](#)

**(Draft in English available on request)**

[Related report](#) on critical materials in Dutch supply chains

